



# **PREQIN QUARTERLY UPDATE:** **PRIVATE EQUITY & VENTURE CAPITAL** Q3 2018

# FOREWORD

Midway through 2018 there were signs of a slowdown in private equity fundraising activity; however, for the first time in five years, Q3 fundraising eclipsed Q2 levels. With 214 funds successfully raising a total of \$121bn, this marks the first time since Q4 2017 that quarterly fundraising has surpassed the \$100bn mark. While the full-year fundraising total is unlikely to match that of 2017, the pace is still on par with activity seen in 2015 and 2016. Notably, the trend of capital concentration is accelerating: in Q3 2018, 141 fewer funds reached a final close than in the same quarter last year.

Dry powder levels have continued to increase, standing at \$1.14tn as at October 2018. There are signs that deal activity is also on the rise, despite ongoing high entry prices for assets. Q3 buyout deal activity, while lower than Q2, still saw more than 1,200 deals completed with an aggregate value of \$93bn, and aggregate deal value in 2018 YTD has now surpassed \$344bn, representing 91% of the full-year 2017 total. Meanwhile, venture capital activity witnessed another stellar quarter, with 2018 YTD aggregate deal value reaching \$195bn and exceeding the full-year 2017 record of \$189bn.



## CHRISTOPHER ELVIN

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Investor appetite remains strong, as investors look to target the diversification and absolute return advantages that private equity offers. However, there are signs that the frenetic investment pace set by LPs over the past couple of years is slowing to more 'normal' levels, and that some are looking to add further downside protection to their portfolios.

## CONTENTS

- 4 Latest Trends in Fees and Fund Life – Capstone Partners
- 6 Fundraising
- 7 Funds in Market
- 8 Investors
- 9 Buyout Deals
- 10 Venture Capital Deals
- 11 Performance & Dry Powder

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## Global private equity fundraising

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**\$1.7b**

**ATLAS | HOLDINGS**

Atlas Capital Resources III

Control investments in distressed opportunities



2018

**€903m**

**alpha**

Alpha Private Equity Fund 7

Mid-market buyouts in Continental Europe



2017

**\$625m**



Platte River Equity IV, L.P.

A Partner for Lower Middle Market Industrial Companies



2017

**\$537m**



Rubicon Technology Partners II

Buyout investments in enterprise software companies



2017

**\$900m**



**TAILWATER CAPITAL**

Tailwater Energy Fund III

Midstream sector investments in the oil and gas industry



2018

**A\$300m**

**ADVENT PARTNERS**

Advent Partners 2

Lower mid-market buyout investments in Australia



2018

**CHF240m**



**CGS IV**

Buy & build strategy in DACH-based SME companies



2018

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Americas – Europe – Middle East – Asia Pacific

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# LATEST TRENDS IN FEES AND FUND LIFE

As industries mature, they typically follow a life cycle where new entrants come into the market, competition increases, efficiencies are created, margins tighten, and it becomes a challenge to maintain growth and profitability. General partners have seen this phenomenon in their portfolios as acquisition prices are near all-time highs and generating value requires hard work and hands-on operating involvement. One aspect of the private equity model that has largely avoided margin pressure has been the general partner compensation structure. Over the years, depending on the strength of the fundraising market, leverage on negotiating terms has swung back and forth between limited and general partners. While the pendulum has swung both ways, it has generally fallen in favour of the general partners, particularly those with strong track records. However, over the last several years we have seen limited partners picking their spots and finding creative ways to reduce their fee burden.

While the traditional 10-year fund with a 2% management fee and 20% carry remains the standard for buyout funds smaller than \$2bn, we are increasingly seeing both GPs and LPs consider alternative structures. These alternative structures may be fee or carry discounts to entice early closers into a fund or a trade-off of lower management fees in exchange for premium carry. Access to reduced fee and carry co-investments has also become commonplace as investors seek to average down their fees through these one-off direct investments. In all cases, we tell our clients that terms do not drive a successful capital raise. Even terms beneficial to LPs can be detrimental to a fundraise



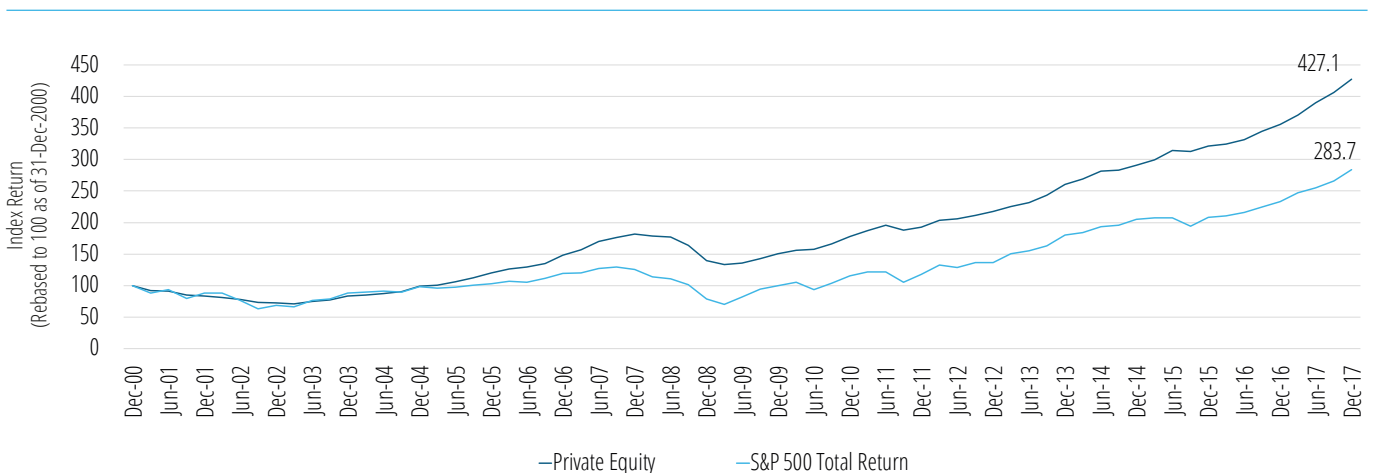
## STEVE STANDBRIDGE

Capstone Partners

if those structures are difficult to explain to an investment committee or might be perceived as misalignment of interests. Solid performance, a differentiated and repeatable strategy and a stable team will always be the first consideration for an investor. Once the box is checked on these factors, then terms will be considered. Below I address three trends: discounted fees, premium carry and the more recent phenomenon of extended fund life terms.

Rarely does a week pass when there is not a news story about investors claiming they pay too much in aggregate fees to private equity managers. These stories are often motivated by investors that face political pressure and do not take into consideration the most important measures of performance – net IRR and net multiple of invested capital (MOIC). On a net basis, private equity managers have continued to widen the gap between

PrEQIn Index: Private Equity vs. Public Markets (Rebased to 100 as of 31 December 2000)



Source: Preqin



private and public equity markets. When rebased to 100 as of 31 December 2000, the PrEQIn Private Equity Index reached a high of 427.1 points, compared to 283.7 for the S&P Total Return as at December 2017. This significant margin is the result of healthy and robust outperformance exhibited by private equity managers globally. As with most high-performing groups, we strongly advise our clients not to proactively offer fee discounts and to assess the momentum of the fundraise before any discount is considered. If the raise needs a boost and an investor is willing to commit early and in size, then a fee reduction may be warranted. If lower fees are conceded, the agreement language should limit any discount to first-closers above a certain commitment level, thus making sure that the most favoured nation clause (MFN) is not tripped for investors that have less of an impact. We also make it clear to our clients that giving up a piece of the GP or carry points should be a non-starter unless there is something beyond capital that an investor can provide (e.g. unique sourcing, technical capabilities etc.).

On the flip side of discounted fees, the strong fundraising market has in some cases allowed managers to obtain premium compensation, typically in the form of premium carry. We have seen premium carry attained primarily by two means. The first is by offering investors a lower management fee in return for higher carry. Some GPs have offered two different fee structures, the traditional 2%/20% or a lower management fee of 1% to 1.5% with a carry of 25%. This can be an attractive alternative for investors as it more directly aligns the compensation with the success of the fund. The other premium carry structure we have seen involves managers sticking to the traditional 2% management fee but putting in place a tiered structure where carry increases as returns increase. For example, a manager might get 25% carry above a 2.5x net return and 30% above a 3.0x net return. Investors have gotten comfortable with these structures for their best managers, but they may also require an IRR hurdle to make sure the manager does not continue to hold

an asset while allowing the IRR to deteriorate just to reach the multiple hurdle. Above all, an investor needs to be comfortable that higher incentive fees will not drive the manager to take on significantly more risk than the strategy has historically warranted in order to achieve the higher returns.

As it relates to extended fund life terms, the traditional 10-year model is being tested more frequently. Permanent capital, while every GP's dream, is difficult to secure so managers are starting to seek fund life terms out to 15 years. The rationale is that they do not want to be pressured to sell a business, which continues to compound returns at 15-20%, just because the fund has reached its contractual limit. For some types of investors, long-term funds can be attractive to avoid re-investment risk, while others may have their own policy or structural issues with the longer term. Additionally, some investors may take a cynical view that managers will hold businesses just to continue to collect fees. Nonetheless, we do see funds with an extended fund life being raised by high-quality groups, although they generally include a significant step down in fees in later years.

We are fortunate to be running a business in an industry for nearly 20 years that has continued to grow and prosper. We will continue to see an evolution in terms as we get deeper into the maturity curve of the industry life cycle. There are thousands of smart limited and general partners making investment decisions every day, and as long as the industry keeps irrational political pressures at bay and operates within a regulatory structure that is not overly restrictive, we believe that terms will continue to evolve in a way that best aligns the interests of all parties involved in private equity.

## CAPSTONE PARTNERS

Founded in 2001, Capstone Partners is a leading independent placement agent focused on raising capital for private equity, credit, real assets and infrastructure firms from around the world.

Steve Standbridge is a Managing Partner and leads the firm's global client origination and due diligence efforts.

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# FUNDRAISING

In Q3 2018, a total of 214 private equity funds reached a final close, securing \$121bn in aggregate capital (Fig. 1). While this figure represents a 15% decrease compared to Q3 2017, it is the highest quarterly fundraising total in 2018 to date. The average capital raised per fund has increased from \$316mn in Q2 2018 to a high of \$566mn.

Buyout fundraising has experienced a resurgence over the past two years: \$75bn and \$68bn was raised in Q3 2017 and Q3 2018 respectively (Fig. 2). Venture capital funds had their most successful quarter in six years, with 101 funds securing \$18bn. Growth fundraising experienced a marked increase (+\$8.7bn) in Q3 2018 in comparison to Q3 2017, when 48% fewer funds raised \$25bn in capital commitments. On the contrary, fundraising activity for funds of funds experienced a sharp decline.

Just one more North America-focused fund closed in Q3 2018 than in Q3 2017, and these funds collectively raised \$82bn – a \$4.5bn increase. In contrast, Europe-focused fundraising experienced a slowdown with just 39 private equity funds reaching a final close in Q3 2018 for \$11bn in capital commitments.

Despite fewer funds closing in Q3 2018, fundraising trends throughout 2018 remain positive. Of the 799 vehicles that have reached a final close in 2018 so far, 80% have met or exceeded their target size – the largest proportion since 2013 (Fig. 4). Simultaneously, time spent on the road has steadily decreased from an average of 19 months in 2013 to just 13 months in 2018 YTD.

Fig. 1: Global Quarterly Private Equity Fundraising, Q1 2013 - Q3 2018

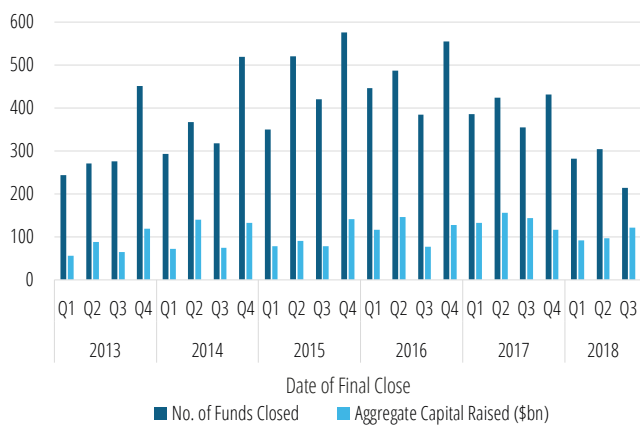


Fig. 2: Private Equity Fundraising in Q3 2018 by Fund Type

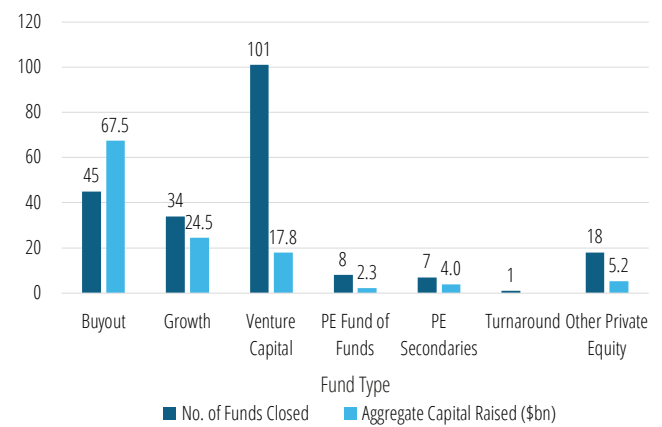


Fig. 3: Private Equity Fundraising in Q3 2018 by Primary Geographic Focus

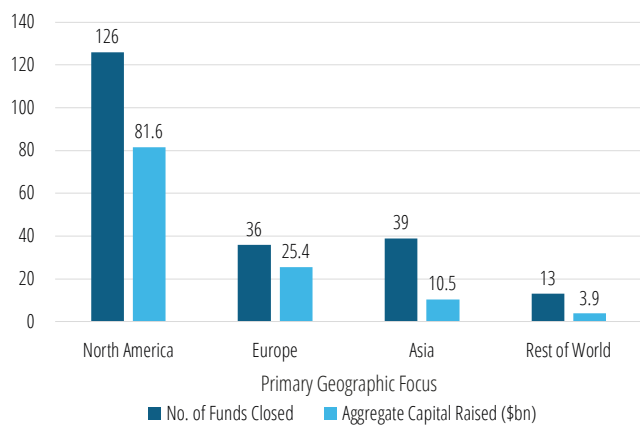
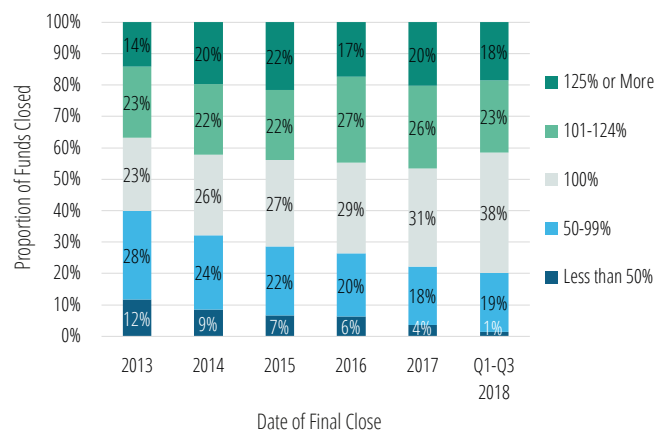


Fig. 4: Private Equity Funds Closed by Proportion of Target Size Achieved, 2013 - Q3 2018



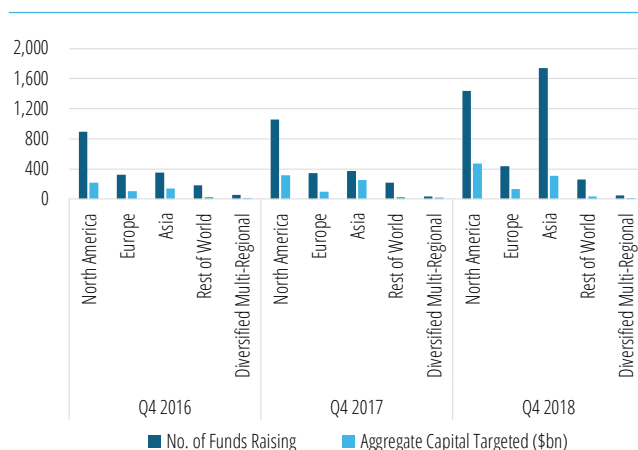
# FUNDS IN MARKET

The number of private equity funds in market has reached a new record of 3,921 as at the start of Q4 2018. Aggregate capital targeted stands at \$956bn, and almost one-third of this figure has already been raised by funds that have held at least one interim close (\$304bn).

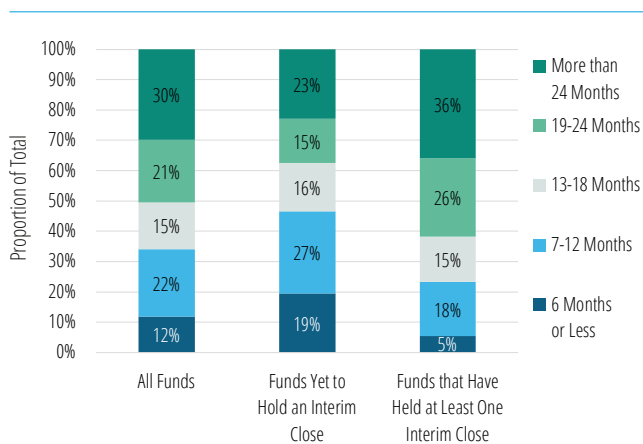
A significant proportion (37%) of all funds in market are targeting North America; however, the largest proportion (44%) are targeting Asia (Fig. 5). There are 90 more Europe-focused funds in market as at the beginning of Q4 2018 (437) than at the beginning of Q4 2017 (347); these funds are seeking \$130bn in commitments, accounting for 13% of the aggregate global target. The majority (2,326) of funds currently in market are venture capital funds, though buyout funds are seeking more capital (\$317bn, Fig. 7).

Six of the 10 largest funds in market are focused on investment in Asia, the largest of which is China Structural Reform Fund. The vehicle is seeking CNY 350bn (\$53bn) and held a first close on CNY 131bn (\$20bn) in September 2016.

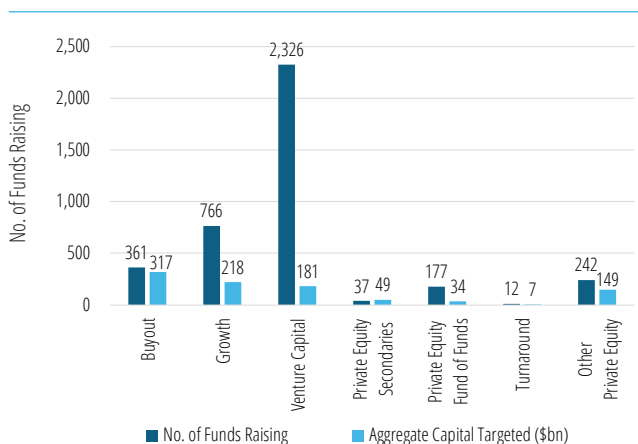
**Fig. 5: Private Equity Funds in Market over Time by Primary Geographic Focus (As at October 2018)**



**Fig. 6: Time Spent on the Road by Private Equity Funds in Market (As at October 2018)**



**Fig. 7: Private Equity Funds in Market by Fund Type (As at October 2018)**



**Fig. 8: Largest Private Equity Funds in Market (As at October 2018)**

Fund	Firm	Target Size (mn)	Fund Type
SoftBank Vision Fund	SB Investment Advisers	100,000 USD	Hybrid
China Structural Reform Fund	CCT Fund Management	350,000 CNY	Growth
China Integrated Circuit Industry Investment Fund II	SINO-IC Capital	200,000 CNY	Growth
China State-Owned Capital Venture Investment Fund	China Reform Fund Management	200,000 CNY	Venture Capital (General)
Blackstone Capital Partners VIII	Blackstone Group	20,000 USD	Buyout

# INVESTORS

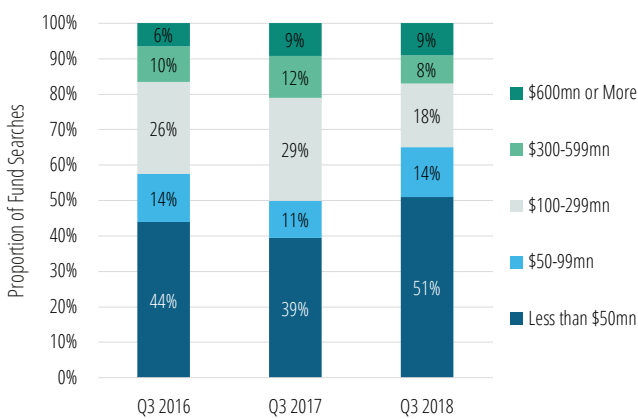
Thirty-five percent of private equity investors are planning to commit at least \$100mn to the asset class over the next 12 months, a proportion notably smaller than at the same time last year (50%) and in 2016 (42%, Fig. 9). Over half (51%) of investors are looking to commit less than \$50mn to private equity funds in the year ahead.

Three-quarters of private equity investors are looking to make commitments to between two and nine funds in the next 12 months (Fig. 10). However, with investors generally planning to commit less capital in the coming year than they were at this point last year, the proportion (11%) of investors looking to make commitments to 10 or more funds is unsurprisingly smaller than the proportion (20%) seen in Q3 2017.

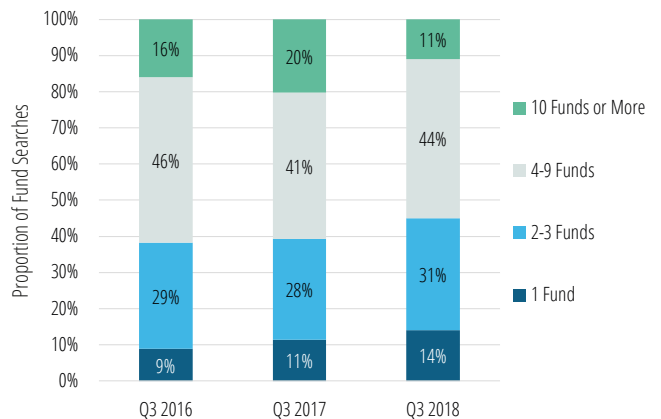
Buyout remains the most favoured strategy among private equity investors, with 70% planning to target the strategy in the next 12 months (Fig. 11). Investors also view venture capital and growth funds favourably, with 53% and 50% of investors looking to place capital in these strategies respectively in the coming year.

The majority of investors plan to commit capital to funds focused on North America (52%) and Europe (51%) in the year ahead, while almost a third (31%) will target Asia-Pacific (Fig. 12). Furthermore, 45% of investors will look to make commitments to funds that will provide global exposure.

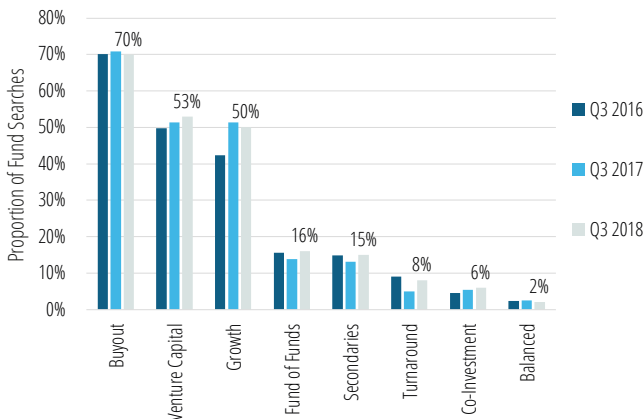
**Fig. 9: Amount of Capital Investors Plan to Commit to Private Equity Funds in the Next 12 Months, Q3 2016 - Q3 2018**



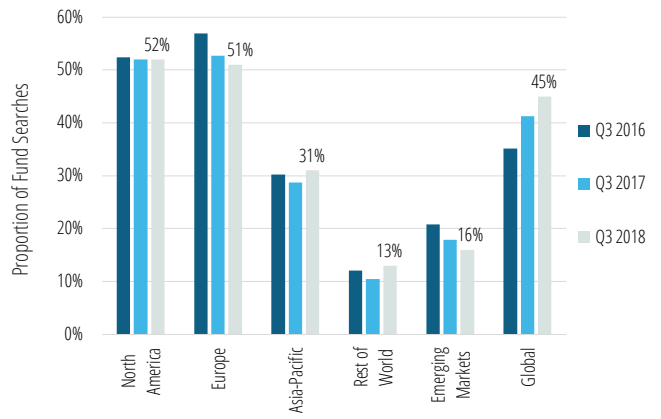
**Fig. 10: Number of Private Equity Funds Investors Plan to Commit to in the Next 12 Months, Q3 2016 - Q3 2018**



**Fig. 11: Strategies Targeted by Private Equity Investors in the Next 12 Months, Q3 2016 - Q3 2018**



**Fig. 12: Regions Targeted by Private Equity Investors in the Next 12 Months, Q3 2016 - Q3 2018**





# BUYOUT DEALS

In Q3 2018, 1,205 private equity-backed buyout deals were announced or completed globally, worth an aggregate \$93bn (Fig. 13). This represents a 5% decrease from the number of deals completed in Q2, and a 28% decrease in aggregate value. In Asia, deal value has risen from the previous quarter to reach \$13bn in Q3, while for North America, Europe and Rest of World it fell by 38%, 28% and 9% respectively (Fig. 14). Of the five largest buyout deals in Q3 2018, four were based in the US and one in Ireland (Fig. 16).

Exit activity was 5% lower than Q2 2018, with 484 private equity-backed exits in Q3 2018 for an aggregate \$85bn (Fig. 15). The number of trade sale exits was 7% higher than Q2, while the number of IPOs & follow-ons, sales to GP and restructuring exits decreased over the same period by 47%, 12% and 11% respectively.

Fig. 13: Quarterly Private Equity-Backed Buyout Deals, Q1 2014 - Q3 2018

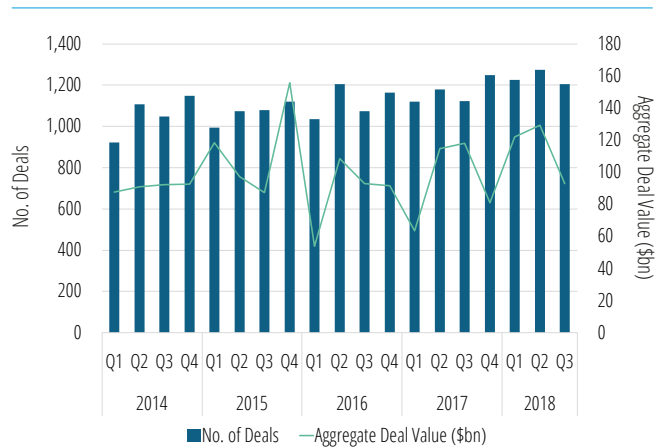


Fig. 14: Aggregate Value of Private Equity-Backed Buyout Deals by Region, Q1 2014 - Q3 2018

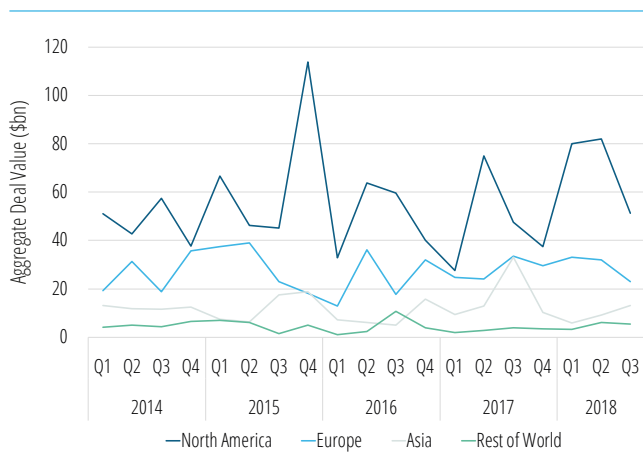


Fig. 15: Quarterly Private Equity-Backed Buyout Exits by Type, Q1 2014 - Q3 2018

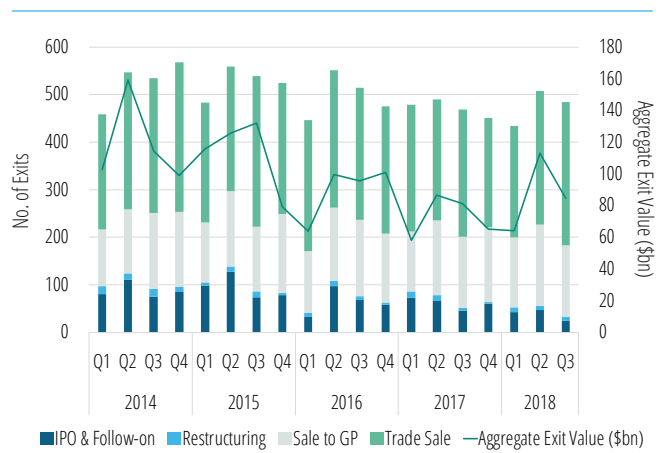


Fig. 16: Largest Private Equity-Backed Buyout Deals in Q3 2018

Portfolio Company	Investment Type	Deal Date	Deal Size	Deal Status	Investor(s)	Bought from/ Exiting Company	Location	Primary Industry
Dun & Bradstreet, Inc	Public-to-Private	Aug-18	6,900 USD	Announced	Cannae Holdings, CC Capital, Thomas H Lee Partners	-	US	Information Services
Sedgwick Claims Management Services, Inc.	Buyout	Sep-18	6,700 USD	Announced	Carlyle Group	KKR	US	Insurance
Lifepoint Health, Inc	Merger	Jul-18	5,600 USD	Announced	Apollo Global Management, RCCH Healthcare Partners	-	US	Healthcare
Arysta LifeScience Limited	Add-on	Jul-18	4,200 USD	Announced	Invest AD, TPG, UPL Limited	Platform Specialty Products	Ireland	Chemicals
MG Industries Inc	Buyout	Jul-18	3,300 USD	Announced	CVC Capital Partners, Messer Group GmbH	Linde AG	US	Oil & Gas

# VENTURE CAPITAL DEALS

In Q3 2018, 3,894 venture capital financings were announced globally, down from 3,946 financings in Q2 2018 but up 20% compared with Q3 2017 (Fig. 17). This was matched by a 7% drop in aggregate venture capital deal value from \$74bn in Q2 2018, the highest quarterly figure since 2007, to \$69bn in Q3, the second highest figure in the period. Such figures are largely due to the completion of eight venture capital deals in Q3 2018 that surpassed \$1bn (Fig. 20).

In Q3 2018, 1,592 venture capital financings took place in North America, the highest number since Q2 2015, representing 41% of the global total (Fig. 18). Following Europe's record-high deal value in Q2 2018, in Q3 the number of deals dropped off by 11% to 637, reflected by a 9% decrease in aggregate value for the region to \$5.2bn.

Fig. 17: Quarterly Venture Capital Deals\*, Q1 2014 - Q3 2018

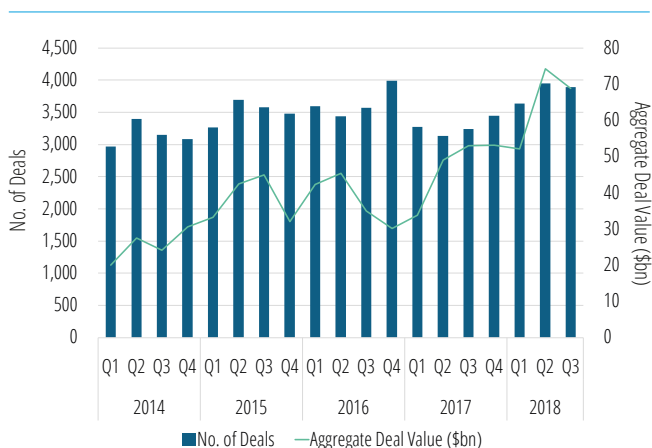


Fig. 18: Quarterly Venture Capital Deals\* by Region, Q1 2014 - Q3 2018

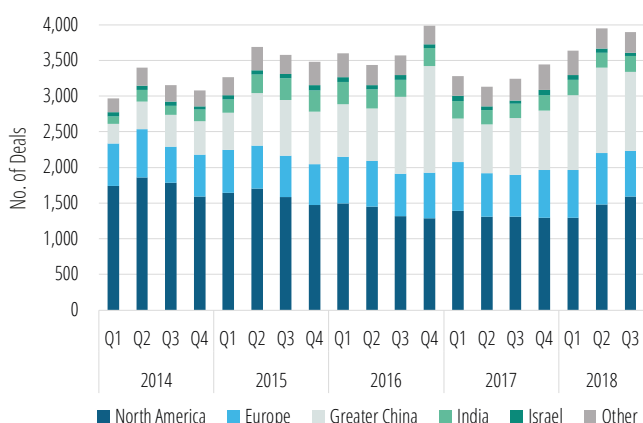


Fig. 19: Venture Capital Deals in Q3 2018 by Stage

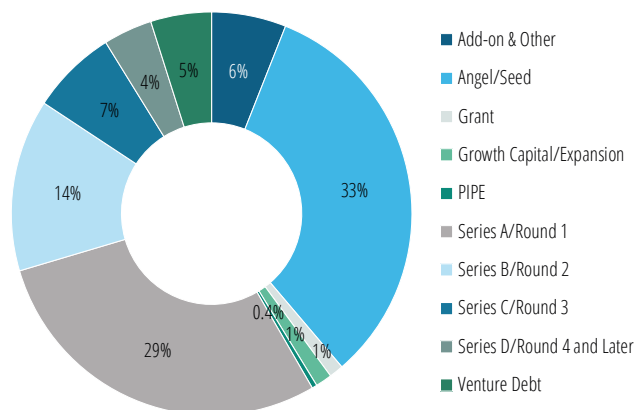


Fig. 20: Largest Venture Capital Deals\* in Q3 2018

Portfolio Company	Stage	Deal Date	Deal Size	Investor(s)	Location	Primary Industry
Hangzhou Mouth Phase Communication Network Technology Co., Ltd.	Unspecified Round	Aug-18	3,000 USD	Alibaba Group**, SoftBank**	China	Telecoms
Grab Holdings	Unspecified Round	Aug-18	2,000 USD	All-Stars Investment, Lightspeed Venture Partners, Macquarie Capital, Mirae Asset Venture Investment, OppenheimerFunds, Ping An Ventures, Sino-Rock Investment Management, Toyota Motor Corporation**, Vulcan Capital	Singapore	Telecoms
JD Finance	Series B/Round 2	Jul-18	13,000 CNY	Bank of China Group Investment, China International Capital Corporation Private Equity, China Securities International, CITIC Capital	China	Internet
China Media Capital Inc.	Series A/Round 1	Jul-18	10,000 CNY	Alibaba Group**, China Vanke Co. Ltd.**; CMB International Capital Management, Tencent**	China	Media
Meituan-Dianping	Unspecified Round	Sep-18	1,500 USD	CCT Fund Management, Oppenheimer & Co., Tencent	China	Internet

\*Figures exclude add-ons, mergers, grants, secondary stock purchases and venture debt.  
 \*\*Denotes lead investor(s).

# PERFORMANCE & DRY POWDER

Private equity funds have posted strong annual returns over the one- (+19.5%), three- (+15.1%) and five-year (+15.8%) time horizons to December 2017, with lower returns over a 10-year horizon (+10.6%, Fig. 21). In terms of specific strategies, buyout funds have outperformed the private equity asset class, with higher annualized returns across each time period examined. Conversely, venture capital funds performed relatively poorly across all four periods, with their highest returns seen over a five-year time horizon (+13.2%).

Funds of vintage 2010 onwards have performed better than those that began investing in 2004-2007, the years leading up to the Global Financial Crisis (GFC, Fig. 22). The gap between the top and bottom performers has widened since the GFC, with the

interquartile range reaching 18.4% for vintage 2015 funds. Private equity funds have distributed significant sums of capital to investors in recent years: distributions exceeded capital calls for the seventh consecutive year in 2017 – however, net cash flow fell to \$36bn in 2017 (Fig. 23).

The record levels of dry powder held by private equity funds have continued to grow, reaching a record high of \$1.14tn as at September 2018 (Fig. 24). Buyout funds account for the majority (56%) of dry powder, while growth funds have seen the largest year-on-year increase (+64%) from December 2016 to December 2017.

Fig. 21: Private Equity: Horizon IRRs by Fund Type (As at December 2017)

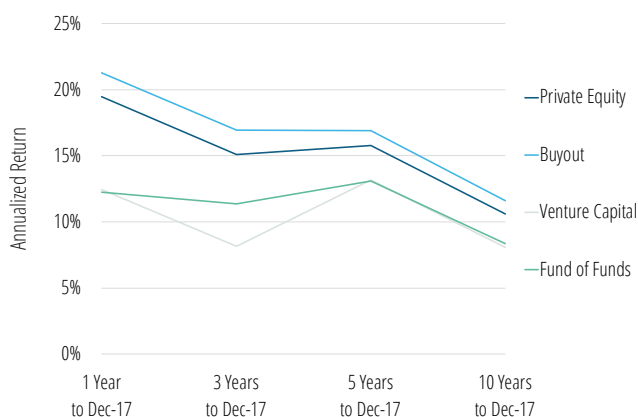


Fig. 22: Private Equity: Median Net IRRs and Quartile Boundaries by Vintage Year

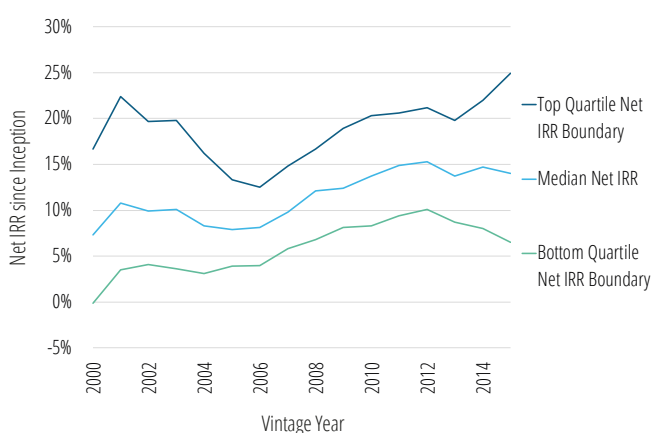


Fig. 23: Private Equity: Annual Amount Called up, Distributed and Net Cash Flow, 2000 - 2017

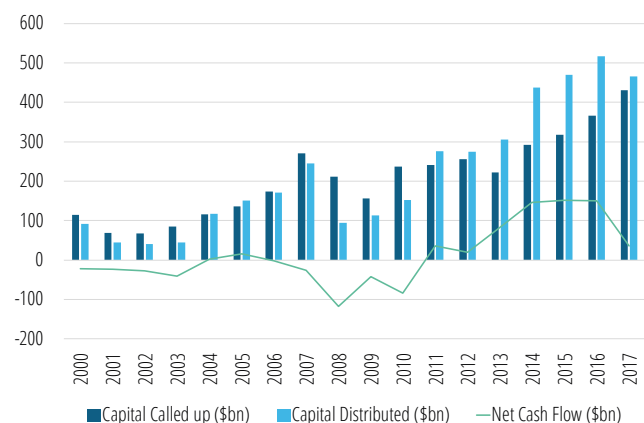
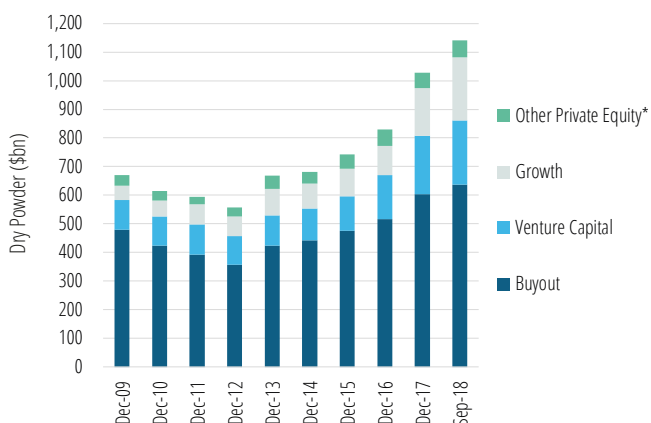


Fig. 24: Private Equity: Dry Powder by Fund Type, 2009 - 2018 (As at September 2018)



\*Other Private Equity\* includes balanced, co-investment, co-invest multi-manager, direct secondaries and turnaround funds.



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